

MEETING:	Corporation Board	DATE:	Friday, April 21st, 2017
ATTENDEES:	BOARD MEMBERS: Jeff Donofrio, Laura Hughes, Cal Sharp, Alice Thompson DESC Staff: Nicole Sherard-Freeman, Jose Reyes, Alessia Baker-Giles, Stephanie Nixon, Lisa Roberts, Pat Harris, Jocelyn Malcolmcarr, Cassandra Ricks, Rose Wilson Guest Presenters: Alex Epps, NFF – via telephone, Jay Readey, Kemp Whitfield, Lisa McGill, LM Strategies, Christine Robinson, U of M, Trina Shanks, U of M John Allen, Legal Counsel Members of the Public: Veronica Sanchez-Peavey, SER Metro, Shawn Burch, SER Metro, Charles Langford, DPSCD, Andy Cartwright, S3, Marsha Cheeks, DPSCD Adult Ed, Reginald Davis, Customer	LOCATION:	SER Metro – 9301 Michigan Ave, Detroit, MI 48210
VIA TELEPHONE:	Lena Barkley, Chris Uhl	CALLED TO ORDER:	9:30 am
<b>FACILITATOR:</b>	Laura Hughes, Board Chair	<b>ADJOURNED:</b>	11:30 am
DATE APPROVED:	June 20th, 2017 Motioned: L. Barkley, Seconded: J. Donofrio		Passed Approved Unanimously

ITEM	DISCUSSION	OUTCOME /ACTION ITEM(S)
Call to Order, Welcome	Board Chair Laura Hughes called this meeting to order at 9:30 am, April 21st, 2017.	
and Introductions	Roll call of Board members and staff present in Room as well as on the conference line.	
	Laura Introduced Maria Woodruff-Wright to the Board; Maria is newest Board Member (Member	
	at Large) and will also sit on the Finance Committee	
	Welcomed guest presenters; John, Jay, Alex, Peter, Lisa	
Approval of Agenda and Minutes	Request for approval of Meeting Agenda that was sent to the Board prior to the meeting: was made by Board Chair, Laura Hughes:	Board Unanimously Approved the Meeting Agenda
	Motion: Jeff Donofrio	
	Seconded: Alice Thompson	
	Motion Carried; Passed – Approved Unanimously	
	Request for approval of Meeting Minutes that were sent to the Board prior to the meeting:	

	(02/10/2017 & 03/08/2017) was made by Board Chair, Laura Hughes:	
	Meeting Minutes from:  02/10/2017 Regular Board Meeting  Motion: Cal Sharp Seconded: Alice Thompson Motion Carried; Passed Approved – Unanimously  03/08/2017 Special Board Meeting Motion: Cal Sharp Seconded: Alice Thompson Motion Carried; Passed Approved - Unanimously	Board Unanimously Approved the Meeting Minutes from 02/10/2017 and 03/08/2017
Chair Report	Laura spoke regarding a few "housekeeping" items, tightness of time and full Agenda Informed Board that Cal Sharp will head: 6/12 month Executive Review; Formal Review	
CEO Report	Nicole Sherard-Freeman shared and reviewed her CEO Report that was sent to the Board prior to the meeting:  Key Highlights presented from CEO Report Strategic Plan:  Fiscal Year 2018 – planning is started  MWDB; Efficiency / alignment – resources compliment  Working on: IT, CEO and CFO  Budget Adjustment needed Up/down/static; it has started internally  Combining of Legal & Compliance: Board support RFP Week 1; help through October GDYT:  Enrolling person / person, so as not to over enroll  Finders in line  Stops / K fundraising gap  Need to raise funding for multi-year components  Detroit at Work:  Steps > IT > Data > Process alignment  IT, Helathcare, Hospitality, Retail, Construction  New program with Focus: HOPE – Healthcare Training for Patient Care Sitters and Patient Care Assistants  Jobs waiting when classes graduate: HFHS, DMC, St. John  CDL: 2 chorts	
	<ul> <li>IT Bootcamps</li> <li>Culinary Arts at Macomb County Department of Corrections</li> </ul>	

	Thank you to Lena for working with Department of Labor on the extension of the Re-entry			
	Culinary Arts program.			
	Randolph CTE:			
	Focus DPSCD budget			
	Programs for youth afternoon and evenings			
	Programs for adults on weekends			
	Working with Skilled Trades Partners			
One Stop Operator	John Allen presented and made the following points regarding the One Stop Operator:			
Update Update	WIOA Regulations; One Stop Operator:			
c p a a c c	Mayor's Workforce Development Board (MWDB) is One Stop Operator			
	MWDB will continue to serve as local Workforce Investment Board (WIB); no change			
	<ul> <li>One Stop Operator must be procured: work with MWDB =&gt; DESC one stop operator</li> </ul>			
	Clarification of Roles:			
	o MWDB			
	o DESC & DESC Board			
	o One Stop			
	<ul> <li>One Stop Operator / Service Delivery Partner</li> </ul>			
	Jeff Donofrio mentioned the following points concerning the One Stop Operator:			
	Process Improvement			
	Serve population			
	• Analytics			
	Customer Feedback			
	Procurement Process: John Allen spoke to "Why Happening"?			
	One Stop Operator Procurement Bid Complete			
	<ul> <li>Due to WIOA every 4 years</li> </ul>			
	No more grandfathering			
	Question: If WIOA has been in effect for 2 years, why now procure?			
	DESC is not behind the curve; DOL rule making process, this was made final in			
	January/February 2017 so now need to procure.			
	DESC is on/ahead of the curve			
	<ul> <li>July 1<sup>st</sup>, 2017 is the deadline</li> </ul>			
	Procurement process is open to everyone			
	RFP is in process			
	DOL: How, What			
	<ul> <li>Mayoral Board has final say: We are doing this on their behalf; most advantageous:</li> </ul>			
	o Money/Finance			
	o Range of Services			
	o Delivery Model			
	(Next MWDB meeting is June 5 <sup>th</sup> , 2017)			
	• Federal Rules: Procurement Policy in place; DESC has had in place since June/July 2016			
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<b>Program Services</b>	Alice Thompson, Program Services Committee Chair: Brief discussion of special meeting of	
<b>Committee Report and</b>	the Program Services Committee that was held March 30 <sup>th</sup> , 2017 and introduced Stephanie Nixon	
	Stephanie Nixon presented on the Focus: HOPE contract:	
Approval from the Board	• 1 year contract for PCT and PCS with two 1 year extension options	
of the Healthcare	MWDB was instrumental in the process to bring the healthcare organization to hgether to	
<b>Contract with Focus:</b>	create the program	
HOPE that the Program Services Committee	This is entry level work that can lead to climbing the training / education ladder to becoming an RN	
Approved		
	Program Services Committee approved the Healthcare Contract; Board approval sought	Board Unanimously Approved
	Request for motion to approve Healthcare Contract was made by Board Chair, Laura Hughes:	the Healthcare Contract with Focus: Hope
	Motioned: Cal Sharp	
	Seconded: Jeff Donofrio	
	Motion Carried; Passed – Approved Unanimously	
Audit & Finance	Chris Uhl, Audit & Finance Chair: - via telephone	
Committee Report	Brief discussion of Audit & Finance Committee meeting that took place on 04/17/2017	
and		
	The Audit and Finance Committee approved the ACCESS Contract modification, the money is	
Request for Modification	from additional TIA money left over to disperse to MWAs; <b>Board approval of the ACCESS</b>	<b>Board Unanimously Approved</b>
of ACCESS Contract that	Contract Modification sought	the ACCESS Contract
the Audit & Finance		Modification
Committee Approved	Request for motion to approve the ACCESS Contract Modification was made by Board Chair, Laura Hughes:	
	Motion: Alice Thompson	
	Seconded: Jeff Donofrio	
	Motion Carried; Passed- Approved Unanimously	
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Fiscal Structure Analysis	Alex Epps of NFF (via telephone) presented the Executive Summary:	
Presentation	Presentation and review of PowerPoint "Financial Situation Analysis" by NFF	
	After the presentation, following are questions that were asked:	
	Q: Where heading strategically?	
	Q: Does NFF have experience in evaluation other quasi-governmental organizations?	
	A: Yes, but none that function as closely to DESC's work with the government	
	Q: Depreciation of assets; what own / what lease?	
	A: Analysis of improvement funds i.e. computer upgrade funds: Comes from audited financial	
	statement; IT incoming money =  Nicola Sharard Fraeman and Alassia Rakar Gilas are modeling different business models:	
Nicole Sherard-Freeman and Alessia Baker-Giles are modeling different business models:		
	Fee for service (would be from businesses)	

E-Fund Workforce Training Initiatives • Admin \$ to consider? **Q:** Quasi-government vs. non-profit? This "behavior" is to be looked A: Current financial situation is due to current business model Comment/Q: DESC is 501c3 but we behave as a City Department; What is our behavior that into. makes us act / behave like this? **A:** Need to look into this "behavior". **O:** What are the next steps? A: Second Level engagement report from NFF. May be some constraints, How to move Forward? Nicole Sherard-Freeman: Challenge MWDB, DWDB & DESC are all in competition with the City, etc. for funding. Core competencies: What is best and highest use of funds, More creative use of funding: Financial Strategy models, build financial structure, way to best use **Lena Barkley:** Why DESC became a 501c3 in the first place, there was a reason what was it – look into, create mechanism to increase funding stream. DESC part of City functions – Open Meetings. **Organizational** Jay Readey and Lisa McGill of LM Strategies and Kemp-Whitfield presented in person the **Assessment Presentation Organizational Assessment Summary:** Jay introduced himself and Lisa McGill and explained the process of gathering information beginning with a data dump and research into DESC structure. The findings are a launching point for Strategic Plan. Presentation and review of PowerPoint "DESC Organizational Assessment" by KW and LMS During and after the presentation, following are the questions, comments and conversations: O: Slide #4, bullet #3: MWDB? DESC adept at delivering items not necessarily on WIOA; creative funding, creative programming Lisa McGill commented that DESC needs to be streamlining Q: All competing with City for same money coming in, Mayor wins; how does DESC overcome? / **Comments:** Define amount of Money out there, Mayor is biggest winner; embrace healthy tension. More money in the community. Jay Readey commented: This is a "moment" for DESC & Detroit; larger pie -> get part it; real opportunity due to the amount of changes / opportunities. Cal: A well-done assessment Nicole: pleasure working with NFF, LMS and Kemp Whitfield. Partner with MWDB and the Board

Budget planning

**WIOA** 

NFF / KW & LMS – work

	Perfect alignment with City and internally		
	Started on:		
	Budget		
	Strategic Planning		
	Business Model		
	Continue and Expand		
	Laura Hughes: can use document to come back to and check ourselves		
	Alice: What then? Policy needed?		
	Laura and Nicole working on efficiency		
<b>Grow Detroit's Young</b>	Stephanie Nixon introduced the researchers and the research done by the University of		
Talent Assessment	Michigan to assess the GDYT program: Christine Robinson, Trina Shanks and Patrick		
Presentation	Meehan:		
	Christine Robinson and Trina Shanks review and presentation of PowerPoint: "Summer Youth		
	Employment Programs: Trends, Promising Practice, Insights, To Inform Grow Detroit's Young		
	Talent":		
	Stressed that DESC is a rare mix of public and private funders		
	<ul> <li>Need to articulate with clarity the focus of the program – Mission Statement</li> </ul>		
	Collaboration of information		
	Voice of youth needed: * Non-traditional youth		
	Need more Senior Leadership non-profit		
	Nicole: Operational & Fiscal		
D. L. C.			
<b>Public Comment</b>	Board Chair Laura Hughes opened the floor for public comment:		
	Reginald Davis – Customer, introduced himself:  Was all Wickels NW Parts 1 and		
	Was with WCCCD NW Reg.; very promising; initially to guide youth		
	Shared that an employee he inquired with regarding the Board Meeting was not		
	familiar with the Board Meeting but another employee whom he asked was.		
	O HFCC: No one knows who DESC is  Experienced a gustomer not knowing how to greate a password.		
	Experienced a customer not knowing how to create a password  Marcha Charles DRSCD introduced howelf and Charles I are ford with whom she		
	<ul> <li>Marsha Cheeks – DPSCD, introduced herself and Charles Langford with whom she works at DPSCD:</li> </ul>		
	Y CC 1 C 1 1 1 2 C 1 X 1 X 1		
	<ul> <li>Jeff and Cal asked questions of Marsha: Marsha answered;</li> <li>about 4,000 adults 0-8 grade, 9-12 grade</li> </ul>		
	• with DESC DPSCD can elevate those with GED / HS diploma		
	• increase skills		
	elevate academic skills		
	• computer skills		
	• content navigation		
	<ul> <li>The question was asked as to how many weeks it takes to move up a grade level?</li> </ul>		
	The question was asked as to now many weeks it takes to move up a grade level?		

	<ul> <li>Answered: If they come on a regular basis, 4 times per week, they can move up 2-3 grade levels in a month.</li> <li>Need to eliminate barriers including transportation and child care</li> </ul>	
Motion to Adjourn	Board Chair Laura Hughes Requested a Motion to Adjourn Motion: Alice Thompson Seconded: Cal Sharp Motion Carried; Passed – Approved Unanimously	Board Unanimously Approved the Motion to Adjourn
Adjournment	Meeting Adjourned at 11:30 am	

## **SUBMITTED BY:**

Printed Name: _	Lisa Roberts		Title: <u>EA</u>	
Signature:	Jan /		Date:06/2	20/2017